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Silicon Valley Chapter

Advancing Intellectual Capital Management

Perspectives on Patent Licensing in the **Semiconductor Ecosystem**

June 21, 2023 | 11:00am - 1:30pm PT Plug and Play, Sunnyvale, CA

Thanks to our host:



Speakers & Agenda

Introductions
Panel Discussion
Q&A



Amit Garg
VP, Partnerships and Acquisitions,
IPValue Management



Adam Khan Founder, AKHAN Semiconductor



Subroto Bose AGC, IP Strategy and Dev., Marvell Technology



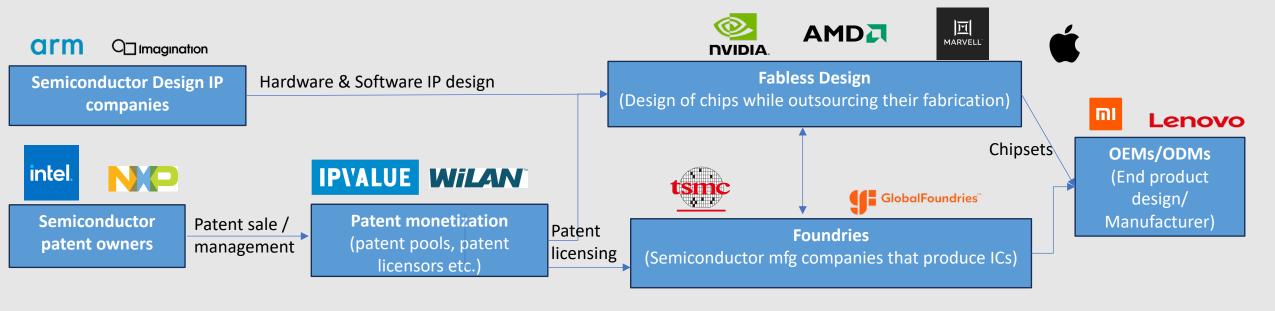
Kerry KimesSr. Bus. Dev. Director,
Rambus



Michael PierantozziModerator, LES-SVC Board Member



Semiconductor IP – Ecosystem



Patent transactions-Semiconductor IP

422 Bn \$ value of M&A deals are signed in the last decade

60% increase in US patent transfers in the 5-year period

Increase in partnerships and collaborations



Sources: Dolcera (June 2023)



Semiconductor IP – IP Monetization

Success stories in monetization

\$1.5+ billion in returns to patent owners from IPValue

5,000 patents acquired from Intel to IPValue in 2022

\$3 billion damages are won by VLSI against Intel with NXP semiconductors patents



SIA members that have sold patents to IP licensing firms:











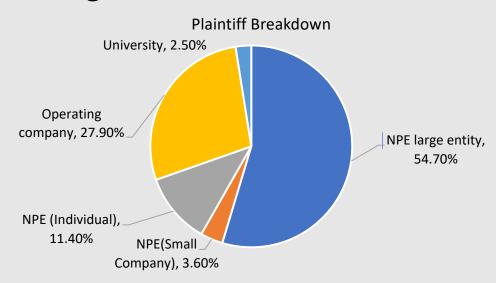








Litigations - Semiconductor IP



- More than 1,500 litigations were filed in the period of five years (2016-2021); a significant jump seen in the last 3 years
- 75% of the patent litigations are filed by NPEs; mainly driven by large NPE entities



Semiconductor IP – CHIPS Act

CHIPS Act

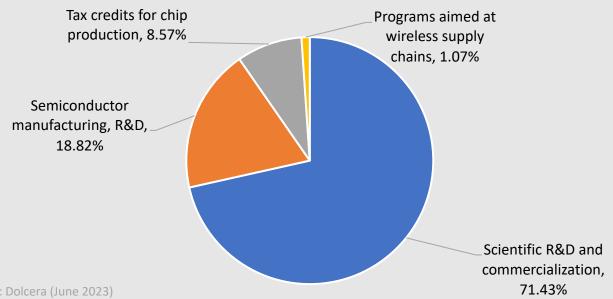
- The Creating Helpful Incentives to Produce Semiconductors and Science Act of **2022** (CHIPS Act) is designed to boost US competitiveness, innovation, and national security by spending more than \$280 billion in next ten years.
- Ensures \$50 billion in investments over five years, including \$11 billion for advanced semiconductor R&D and \$39 billion to accelerate and drive domestic chip production

50 new semiconductor ecosystem projects announced

\$210 billion in private investments

44,000 new jobs announced

Government spending breakdown



Semiconductor manufacturing investment announcements



















Sources: Dolcera (June 2023)

McKinsey: https://www.mckinsey.com/industries/public-sector/our-insights/the-chips-and-science-act-heres-whats-in-it

SIA (Dec. 2022): https://www.semiconductors.org/the-chips-act-has-already-sparked-200-billion-in-private-investments-for-u-s-semiconductor-production/



Semiconductor IP – Conclusions



The semiconductor industry is moving toward consolidation. Expect more M&A deals, partnerships, and collaborations.



Decrease in large semiconductor companies from 160 to 97 in the last decade, with market capitalization growing from \$437B to \$2.3T.



82% increase in public semiconductor companies valued under \$1B in the past decade (71 to 129), driven by innovation and a thriving startup market.



IP monetization helps in significant cost savings for the companies and generate revenue via licensing/royalty payments Expect to see rise in monetization of semiconductor IP.

Access more **Dolcera** reports by scanning the QRcode





LES-SVC

Advanced Synthetic Diamond Coating Platform For Smartphone, Semiconductor, & Other Applications

June 21, 2023





Senior Executive Team

Successfully Licensed Innovative Technology To Mobile Industry



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Chairman

- 30+ yrs. of executive management
- Four-time public company CEO





CRAIG MITCHELL

Chief Executive Officer

- 30 years of broad commercialization of technologies in semiconductor and electronics industries
- Scaled technology from 100's to 100's of millions; secured substantial, multi-year contracts with Tier 1 customers

TESSERA. XPERI.



JOHN THODE

President, COO

- Serial leader in senior exec roles with Motorola and Dell.
- With highly relevant experience developing and scaling transformative technologies.





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TESSERA. ** XI



- \$2B tech/licensing company
- ▲ Licensed Tier 1 Mobile OEMs
- Scaled technologies to 100's of M's
- Driving AKHAN's license model



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Why Diamond?

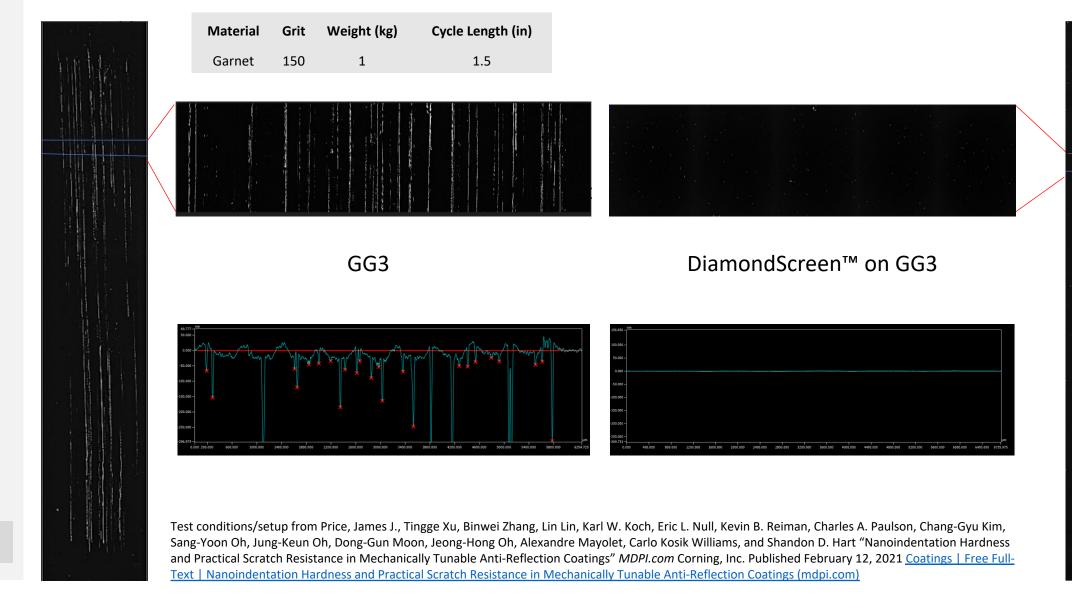
Synthetic Diamond Films Can Revolutionize Industries In Many Different Ways

- **Diamond** has fundamental properties:
 - Best-in-world hardness, strength, and durability
 - Chemically inert, water/oil/radiation resistant
 - Superb optical properties, broad spectrum transparency
 - Excellent electronic insulator, efficient thermal conductor
 - High frequency/power/temperature/voltage compatible
- **Lab-grown diamonds** are even better:
 - Used for decades in industrial applications
 - Can be grown in super-hard nanometer-level thin films
 - Low-cost manufacturing "ingredients" (hydrogen, methane is destroyed in the process)
 - Can be applied to many substrates and glass types



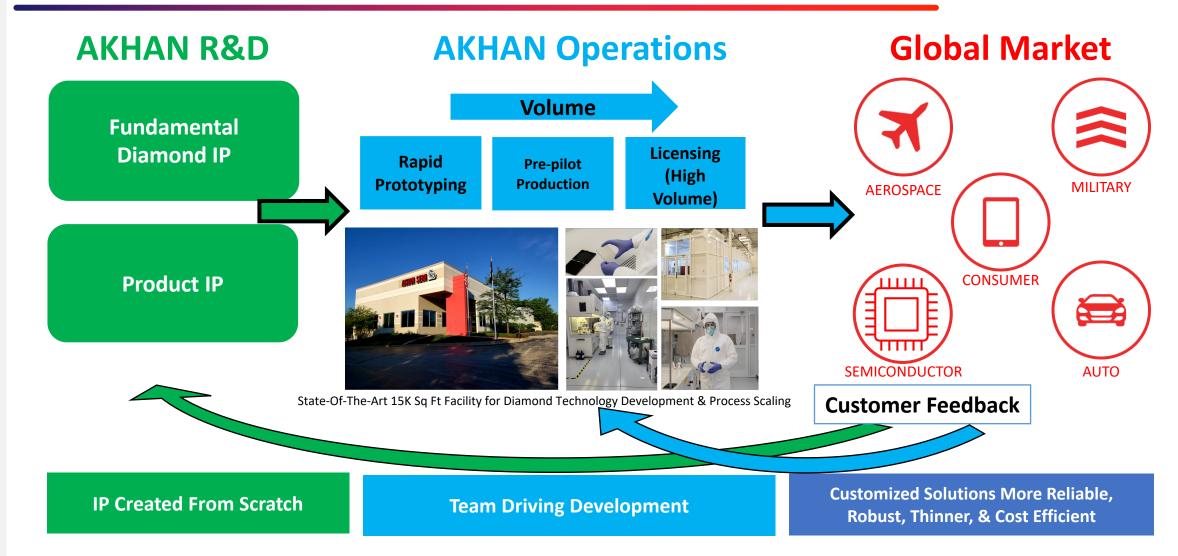


Garnet Scratch Comparison



IP Value Ecosystem

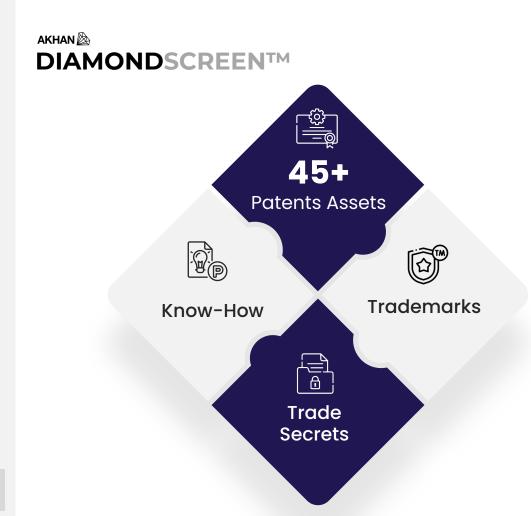






Commercializing DiamondScreen™

Licensing Model - Complete Platform



Akhan Licensing Approach



License Intellectual Property (Multi-Level Technology)

- Provide access to our foundational IP portfolio
- Process/Application/Equipment/Data/Trade Secrets



Leverage Existing OEM Ecosystems

- Enable existing OEM supply chain partners
- Utilize existing equipment, processes, capabilities where possible



Partner with Process, Production Equipment, and Material Suppliers

- License and transfer required IP and know-how to approved supply chain
- Allow sale to licensees only



Transfer Technology and Know-How

- Access to know-how, onsite training, full documentation
- Protections included in equipment design, data access, slurry recipes, process recipes

Notable Acquisitions by Marvell

MARVELL"

- Marvell has made several acquisitions.
- The company has spent over \$23.60B for the acquisitions.
- Marvell has invested in multiple sectors such as Analog and Mixed Signal ICs [3],
 Data Center Infrastructure [2], Photonics [1], and more.



Inphi 2000, San Jose Acquired for \$ 10.00B



Cavium Networks 2001, San Jose Acquired for \$ 6.00B



Galileo Technologies 1983, Corrientes Acquired for \$ 2.70B



Galileo Technology 1993, San Jose Acquired for \$ 2.70B



Innovium 2015, San Jose Acquired for \$ 1.10B



Avera Semi 2018, Essex Acquired for \$ 650M



Aquantia 2004, San Jose Acquired for \$ 452M

+3 more



Source: Tracxn.com, May 21, 2023

Additional Information

- 1. "The CHIPS and Science Act: Here's what's in it" (mckinsey.com, Oct. 4, 2022)
- 2. The CHIPS Act Has Already Sparked \$200 Billion in Private Investments for U.S. Semiconductor Production," Casanova, Robert (SIA, Dec. 14, 2022)
- 3. "Intellectual property and the U.S. economy: Third edition." (USPTO, Mar. 17, 2022)
- 4. "Chip War: The Fight for the World's Most Critical Technology," Miller, Chris (Oct. 2022)
- 5. "Doing intellectual property the Dolby Labs way," Sherman, Andy, (IAM, Nov. 2018)
- 6. <u>"Trends And Opportunities In Semiconductor Licensing," Tamme, Stefan, et al (les Nouvelles, Dec. 2013)</u>



Thank you!

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Event Materials and more available online at LES-SVC.ORG

